

# CITY OF REDMOND



# Community Indicators

2013

# From the Mayor



April 2013

Dear Redmond Neighbors,

Welcome to the eighth edition of Redmond Community Indicators!

Last year Redmond reached its centennial milestone. Together we celebrated all that Redmond has become over the last 100 years. Looking toward the future, Redmond Community Indicators keeps the community informed about how Redmond is doing in achieving citywide goals as expressed in the Comprehensive Plan.

Highlights from this year's report include:

- Redmond residents and businesses continue to exhibit a strong conservation ethic: for the fourth consecutive year, the three-year rolling average of water consumption is down.
- The economy is recovering: 5,635 businesses are licensed to operate in Redmond, achieving a new high for the tenth straight year, and sales tax collections recovered to 2008 levels (not adjusting for inflation).
- Housing choice is improving: 116 homes in innovative categories were permitted in 2012.
- Redmond continues to gain population: the number of people living here increased to 55,360, an increase of 0.4% compared to 2011.
- Crime continues to fall: reported property crimes declined 11 percent compared to 2011.

You will find a summary of all findings on page 3, with more details in the body of the report. We welcome your questions about any particular indicator.

Sincerely,



Mayor John Marchione



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# At a Glance

Goal	Summary	Trend
<b>Conserve</b>	<b>Resource Consumption.</b> The amount of waste increased slightly to 59 pounds per single-family customer per week, owing mostly to increases in yard waste. The recycling rate among single-family customers increased slightly to 64.1 percent. The rolling three-year average water consumption fell for the fourth straight year to 264 million cubic feet. <b>Streams.</b> All six core stream sampling sites have water quality index scores greater than 40, which means they are of marginal concern or better. Zero of eleven stream sites given BIBI scores (“bug index” scores) rated above 35, the minimum required to support native habitat.	↔
<b>Character</b>	<b>Public Safety.</b> Average fire response times increased by 37 seconds in 2012, to 6 minutes 36 seconds; average emergency medical response times improved by 50 seconds, to 6 minutes, 3 seconds in 2012. Part I violent crimes and property crimes fell by 14 percent and 11 percent, respectively. <b>Education.</b> The graduation rate at Redmond High School increased in 2012 to 93 percent.	↔
<b>Choices</b>	<b>Housing.</b> The City issued permits for 81 new single-family homes during the year, including single-family attached homes. The median size decreased 99 square feet to 3,026 square feet. The City issued permits for 34 affordable homes through Redmond’s affordable housing regulations, and permitted 116 homes in innovative categories, including 96 “mini-suites” and 20 single-family attached homes.	↔
<b>Centers</b>	<b>Downtown and Overlake Vitality.</b> Residential permit activity increased dramatically in Downtown in 2012: 568 new residences were permitted. In 2012 the City invested \$9 million in the urban centers – about 86 percent of what was expected based on budget documents. Thirteen of sixteen urban centers initiatives planned for the 2011-12 budget cycle are complete.	↔
<b>Commerce</b>	<b>Businesses.</b> There are 5,635 businesses licensed to operate in Redmond – a new high for the tenth consecutive year. Of those 873 are newly licensed businesses and 1,458 Redmond businesses have held a Redmond business license for at least seven years. <b>Population and Employment.</b> Redmond’s population grew to 55,360 in 2012; there were 78,893 jobs in Redmond in 2011 (latest available). <b>Income and Poverty.</b> Redmond median household income declined slightly to \$94,787 (inflation adjusted). Child poverty declined to 6.1 percent in the Lake Washington School District (2011).	↔
<b>Culture</b>	<b>Recreation and Arts.</b> Overall participation in recreation and arts programs declined slightly across all age groups to a total of 142,853. <b>Events.</b> About 30,000 people took part in Redmond Lights, Derby Days, and Eggstravaganza combined in 2012 – about 4,600 more than in 2011.	↔
<b>Community</b>	<b>Electronic Media.</b> Redmond.gov received 5.5 million page views for 2012. The large increase over 2011 reflects additional available online services and content, as well as the popularity of interactive content like traffic cameras, maps, online feedback forms, and the staff directory. <b>Annexation.</b> The City did not annex any land in 2012.	↔

# Reader's Guide

## Why Monitor Trends?

Redmond monitors progress toward achieving community goals and implementing the Comprehensive Plan to help assess a) whether current policy is effective and b) what actions would improve plan implementation.

## Report Organization

*Redmond Community Indicators* is divided into two sections: indicators and implementation actions. Indicators monitor progress toward meeting the community's long-term goals. Implementation actions are activities needed to carry out the policy direction of the Comprehensive Plan.

## Connections

Due to the timing of the Transportation Master Plan update, transportation-related measures are not reported this year.

More information is online at [www.redmond.gov/CommunityIndicators](http://www.redmond.gov/CommunityIndicators).

## Comprehensive Plan Goals for Redmond

The goals below underpin *Redmond Community Indicators*. The City Council adopted these goals as part of the 2004 Comprehensive Plan update and updated the goals in 2011.

**Conserve** agricultural lands and rural areas; protect and enhance the quality of the natural environment; sustain Redmond's natural resources as the City continues to accommodate growth and development

Retain and enhance Redmond's distinctive **character** and high quality of life, including an abundance of parks, open space, good schools and recreational facilities

Emphasize **choices** and equitable access in housing, transportation, stores and services

**Centers:** Support vibrant concentrations of retail, office, service, residential, and recreational activity in Downtown and Overlake

**Commerce:** Maintain a strong and diverse economy and provide a business climate that retains and attracts locally owned companies as well as internationally recognized corporations

Provide opportunities to live a healthy lifestyle, enjoy a variety of community gathering places and celebrate diverse **cultural** opportunities

Provide convenient, safe and environmentally friendly transportation **connections** within Redmond and between Redmond and other communities for people and goods

Cultivate a well-connected **community**, working together and with others in the region to implement a common vision for Redmond's sustainable future

# How to Read Community Indicators

## Community Indicator Example

**Water Consumption**  
City role: significant

Millions of cubic feet per year; “year” is second year in a three-year period (e.g., 2005 is average of 2004-06)

Baseline ('01):	286	<b>Trend:</b>  (Improving: fewer cubic feet)
Observed ('11):	264	
Objective ('12):	286	

Water use fluctuates each year depending on weather, price, and business and residential growth. Since 2001, the three-year rolling average...

Indicator title. Indicators are organized by goal. Indicators are reported annually, biennially, or every five years.

Describes City’s role in affecting indicator behavior; ranges from direct role to no role.

Explains exactly what was measured.

Left box shows progress compared to baseline year. Baseline year varies depending on information availability. Observed year shows most recent observation. Objective year shows target value for indicators, in other words, the eventual goal. Right box shows recent trend in data, if any.

A short paragraph describes the indicator and how the information is relevant.

## Implementation Action Example

Implementation Action	Status	Short-term 2012-13	Medium-term 2014-16	Long-term 2017-21	Source	Indicator
<b>Conserve</b>						
Complete citywide Watershed Management Plan	Underway	X			NE-66	Stream Health
Identify and prioritize stream and habitat projects that protect habitat value and improve the environment	Class III streams underway	X			NE-68	Stream Health

↑  
Action title

↑  
Brief description of implementation status of the action: ranges from “complete” to “unscheduled”

↑  
Indicates when action is anticipated to be complete. An “X” in the box means work is anticipated to be done during that time frame.

↑  
Typically refers to a specific Comprehensive Plan policy

↑  
Refers to an indicator in Redmond Community Indicators

# Conserve

Conserve agricultural lands and rural areas, protect and enhance the quality of the natural environment, and sustain Redmond's natural resources as the City continues to accommodate growth and development



No apparent overall positive or negative trend.

## Resource Consumption

The amount of waste per single-family customer per week increased slightly to 59 pounds per single-family customer per week, owing mostly to increases in yard waste. The recycling rate among single-family customers increased slightly to 64.1 percent. The rolling three-year average water consumption fell for the fourth straight year to 264 million cubic feet.

## Streams

Of six stream core sample sites, all have water quality index scores greater than 40; streams with scores between 40 and 79 are considered "marginal." Of twelve stream sites sampled for BIBI scores ("bug index" scores), none exceeded a score of 35, which is the minimum score necessary to support native habitat.

## GO Figure Numbers at your fingertips

How Much/ Many	Of What?	Trend
3.25	Transferable development rights transacted	↔
Data for 2012 unless otherwise noted		



PHOTO: Redmond Go Green bag

## Stream Health

City role: indirect

Percentage of stream sampling locations with Water Quality Index greater than 40; and percentage of twelve significant streams with BIBI score of 35 or greater

### WQI Scores Greater than 40

Baseline ('05):	25%	Trend: n/a*
Observed ('12):	100%	
Objective:	n/a	

\* data does not support trend analysis

### B IBI Scores of 35 or Greater

Baseline ('11):	18%	Trend: n/a*
Observed ('12):	0%	
Objective:	n/a	

\* data does not support trend analysis

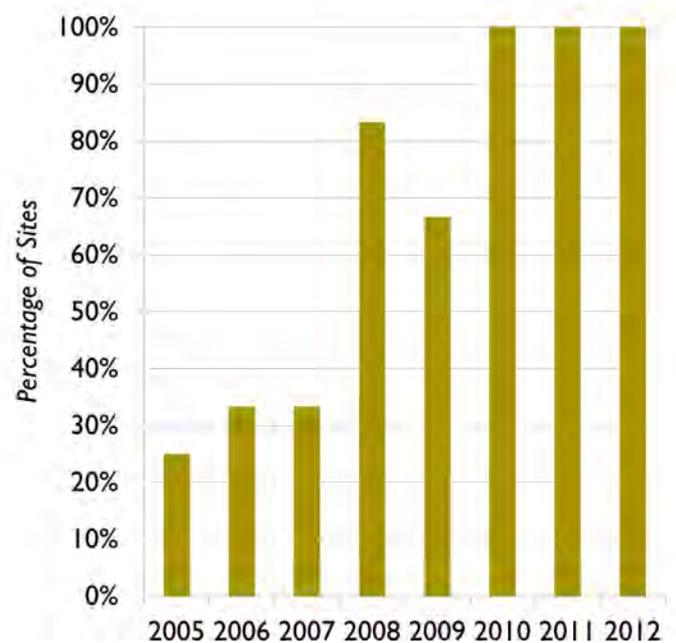
The Washington State Department of Ecology developed a Water Quality Index (WQI) tool that synthesizes a variety of water quality field data into one score between zero and 100. WQI scores of 80 and above indicate a stream can support fish and wildlife and is safe for human contact. Streams with scores between 40 and 79 are considered “marginal.” WQI scores of less than 40 indicate streams are of “greatest concern.”

To determine a stream’s WQI score, eight water quality parameters are measured:

1. temperature (high temperature is bad)
2. dissolved oxygen (low concentration is bad)
3. pH (acidity too high or too low is bad)
4. fecal coliform bacteria (pathogens, high is bad)
- 5-6. nitrogen and phosphorous (nutrients, high is typically bad)
- 7-8. total suspended solids and turbidity (high is typically bad)

In 2009 the City implemented an updated WQI sampling protocol. Results from past years have been restated to conform to the new protocol. Water quality samples are now collected on a monthly basis over the water year (October to September). Samples are not taken during, or soon after, rain storms. This change produces more accurate index values as the WQI was designed to measure non-storm-related, low-flow stream conditions. Water quality typically declines during periods of stormwater runoff.

## Percentage of Sites with WQI Greater than 40



Trend analysis from year to year using an index value is not scientifically sound.

The Benthic Index of Biotic Integrity (B IBI), also known as the “bug index” is a measure of the ecological health of Redmond streams and whether or not they can support native habitat. A score of 35 or higher is necessary to support native habitat. Scores range from 10 to 50.

Source: City of Redmond Natural Resources  
Updated March 2013

## Waste and Recycling

City role: Significant

Two measures: single-family wastestream (lbs/customer/week), and single-family recycling rate.

### Wastestream

Baseline ('06):	66 lbs	Trend: ↔
Observed ('12):	59 lbs	
Objective ('20):	50 lbs	

Of the 59 pounds of waste per week per single-family residential customer in 2012, about 38 pounds, or 64 percent, were recycled. Total waste per single-family customer increased slightly from 57 pounds in 2011, largely due to a weather-driven increase in yard waste. “Wastestream” for single-family households includes all curbside waste and recyclable materials and 70 percent of recycling event materials. The City’s goal is to reduce single-family waste to 50 pounds per week per single-family customer by 2020.

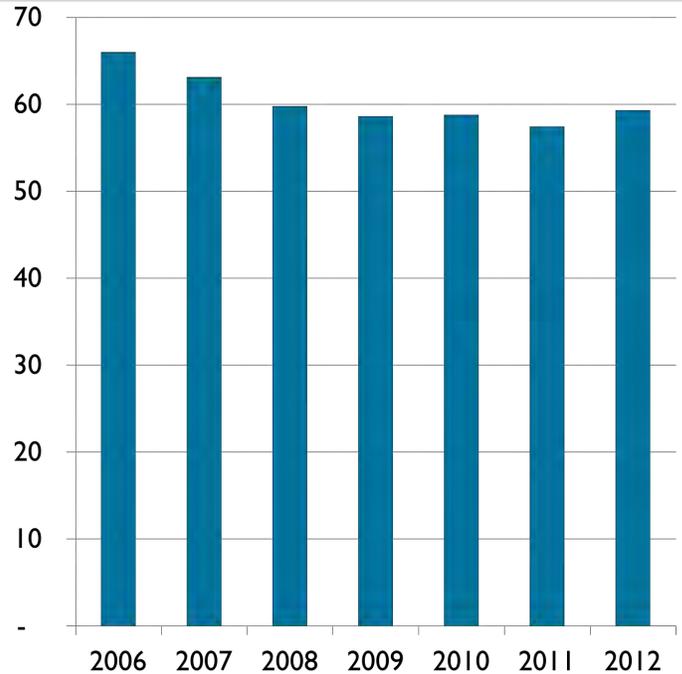
### Recycling Rate

Baseline ('04):	64%	Trend: ↔
Observed ('12):	64%	
Objective:	n/a	

The recycling rate for single-family customers increased slightly from 62 percent in 2011 to 64 percent in 2012. The recycling rate has remained between 62 percent and 65 percent since 2004.

Source: Public Works Department  
Data updated February 2013

## Pounds of Waste Per Customer Per Week



## Water Consumption

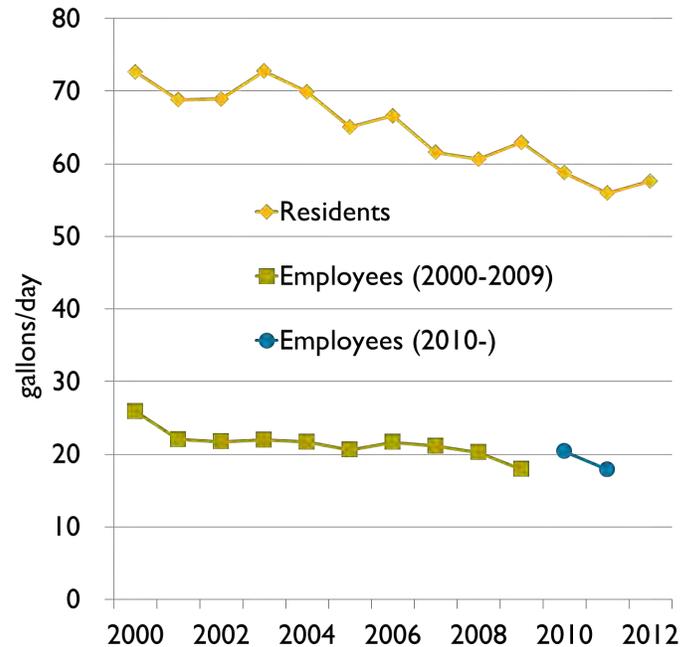
City role: Significant

Millions of cubic feet per year; “year” is second year in three-year period (e.g., 2005 is average of 2004-06)

Baseline ('01):	286	<b>Trend:</b>  (Improving: fewer cubic feet)
Observed ('11):	264	
Objective ('12):	286	

Water usage fluctuates each year depending on weather, price, and business and residential growth. Since 2001, the three-year rolling average of annual water consumption by City customers (not customers in the Novelty Hill Urban Planned Developments) has ranged from 263.9 million to 299.6 million cubic feet. Redmond’s goal is to reduce water consumption by 1.6 percent between 2007 and 2012.

## Estimated Per Capita Water Consumption (City Customers)



Notes: 1) Graph figures for employees in 2010 are not comparable to previous years due to changes in how employment is reported at Microsoft. For that reason, a new series for employees begins in 2010. 2) One cubic foot equals 7.48 gallons; Redmond bills customers in 100-cubic-foot, or 748-gallon, increments.

Sources: Utility Billing for consumption figures; Washington State Office of Financial Management for estimated residential populations; Puget Sound Regional Council for estimated employment. Data updated February 2013

# Character

Retain and enhance Redmond's distinctive character and high quality of life, including an abundance of parks, open space, good schools and recreational facilities



No apparent overall positive or negative trend.

## Public Safety

Average fire response times increased by 37 seconds in 2012 to 6 minutes 36 seconds; average emergency medical response times improved by 50 seconds to 6 minutes, 3 seconds in 2012. Calls for service for fire and emergency response both increased slightly, while call volumes for police services decreased slightly. Part I violent crimes and property crimes fell by 14 percent and 11 percent, respectively.

## Education

The graduation rate at Redmond High School increased slightly to 93 percent in 2012. The graduation rate for the Lake Washington School District as a whole increased to 96 percent.

## Parks and Open Space

This narrative is from 2010 and is updated every five years. Redmond meets citywide park acreage and trail mile objectives, but parks and trails are distributed in such a way that some neighborhoods have a deficit of neighborhood parks, access to trails, or both.



PHOTO: Lake Washington Institute of Technology

## GO Figure Numbers at your fingertips

How Much/ Many	Of What?	Trend
15.8	Park acres per thousand people (2010)	n/a
0.41	Trail miles per thousand people (2010)	n/a
7,802	Street trees (2011)	↑
0, 4	Fires spreading beyond room of origin (sprinkled, non-sprinkled respectively)	↔
8	Fire investigation reports where damage exceeds \$10,000	↔
1,452	Occupancies inspected for fire safety	↔
30	Fire calls for service per 1,000 population	↔
73	EMS calls for service per 1,000 population	↔
6min 36sec	Average fire response time	↔
6min 3sec	Average EMS response time	↔
409	Police calls for service per 1,000 population	↓
36	Part I violent crimes: homicide, rape, robbery, aggravated assault	↓
1,206	Part I property crimes: arson, burglary, theft, motor vehicle theft	↓
142	Cases of identity theft	↓
93%	Redmond High School graduation rate	↑

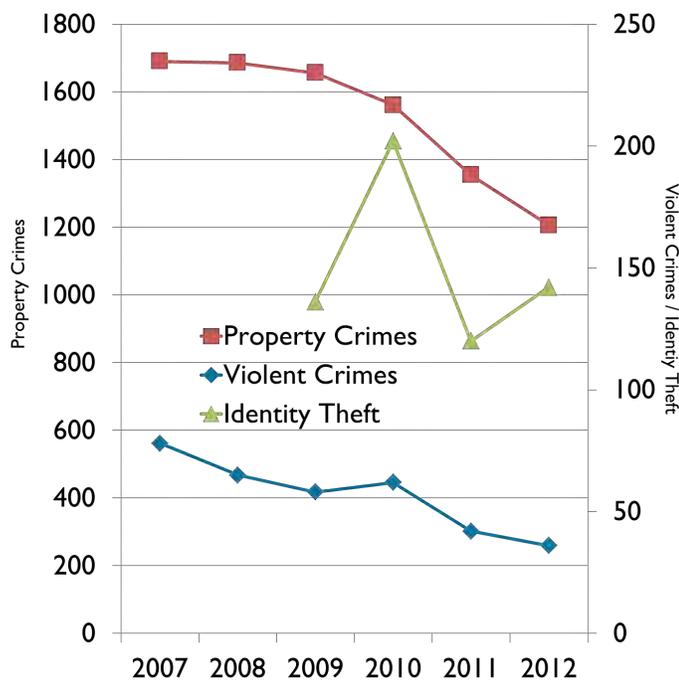
Data for 2012 unless otherwise noted

## Crime Statistics

City role: indirect

Number of reports taken for selected crimes.

## Selected Crime Statistics



Figures for 2011 and 2012 should be compared with the following explanation in mind. In April 2011 the Redmond Police Department implemented the National Incident Based Reporting System (NIBRS) for reporting crime statistics to the state and federal government. Standards for how crimes are counted changed slightly compared to the previous system. The resulting difference in crime statistics is not large, but should nonetheless be noted.

In 2012 Redmond reported 1,206 Part I property crimes (arson, burglary, theft, and motor vehicle theft), which is 149 (11 percent) fewer than 2011. Redmond also reported 36 Part I violent crimes (homicide, rape, robbery, and aggravated assault) in 2012, which is six (14 percent) fewer than in 2011. There were 142 cases of identity theft in 2012, which is 22 (18 percent) more than in 2011.

Source: Police Department  
Data updated March 2013

## Fire and Emergency Medical Response Times

City role: Significant

Percentage of calls responded to in under six minutes.

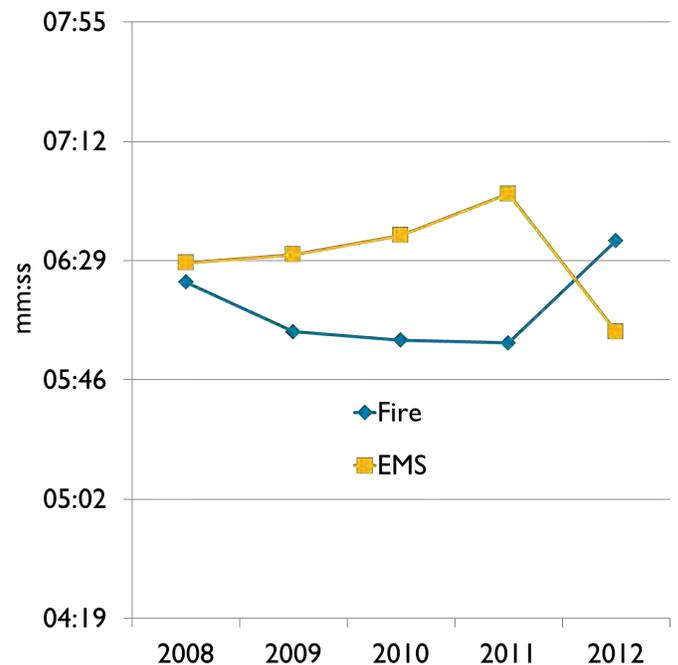
Baseline ('09):	66%
Observed ('12):	84%
Objective:	90%

Trend:



Average fire response times increased slightly, while average emergency medical response times decreased.

## Fire and Emergency Medical Service Response Times



Data source: City of Redmond Fire Department  
Data updated March 2013

## Fire Prevention Statistics

City role: Significant - Indirect

Fires spreading beyond room of origin, fire investigation reports where damage exceeds \$10,000, and occupancies inspected for fire safety.

### Fires Spreading Beyond Room of Origin in Structures with Sprinklers

Baseline ('05):	0	Trend: 
Observed ('12):	0	
Objective:	0	

In 2012 no fire in a structure with fire sprinklers spread beyond its room of origin. By contrast, in structures without sprinklers, five of twelve fires spread beyond their rooms of origin in 2012.

### Fires Investigation Reports for Fires Involving Death, Injury, or Damage over \$10,000

Baseline ('05):	7	Trend: 
Observed ('12):	8	
Objective:	0	

## Percentage of Occupancies Inspected for Fire Safety

### Prevention Inspection Program

Baseline ('08):	100%	Trend: 
Observed ('12):	86%	
Objective:	--	

### Operations Inspection Program

Baseline ('08):	19%	Trend: n/a
Observed ('12):	0%	
Objective:	--	

The Fire Department maintains a two-year inspection cycle. In 2012 the Prevention Inspection Program inspected 1,452 of 1,695 (86 percent) inspectable occupancies. The Fire Operations division also maintains an inspection program. However, in 2012 it was suspended in anticipation of a new permit tracking system. The program is expected to be resumed in 2013 or 2014. The objective is to inspect all assigned occupancies every two years.

*Data source: City of Redmond Fire Department  
Updated February 2013*

## Fire, Police, and Emergency Medical Service Calls for Service

City role: Indirect

Total annual calls for police services normalized by residential population and daytime population.

### Police Calls for Service per 1,000 Residents

Baseline ('05):	505	Trend: ↓
Observed ('12):	409	
Objective:	--	

### Police Calls for Service per 1,000 Daytime Population

Baseline ('10):	244	Trend: ↓
Observed ('12):	224	
Objective:	--	

### Fire Calls for Service per 1,000 Residents

Baseline ('08):	34	Trend: ↔
Observed ('12):	30	
Objective:	--	

### Fire Calls for Service per 1,000 Daytime Population

Baseline ('10):	18	Trend: ↔
Observed ('12):	16	
Objective:	--	

### EMS Calls for Service per 1,000 Residents

Baseline ('08):	82	Trend: ↔
Observed ('12):	73	
Objective:	--	

### EMS Calls for Service per 1,000 Daytime Population

Baseline ('10):	42	Trend: ↔
Observed ('12):	40	
Objective:	--	

Police calls for service declined for a second consecutive year. Fire and EMS calls for service are not trending up or down.

Source: Fire Department, Police Department  
Data updated March 2013

## Graduation Rates

City role: Indirect

Entering ninth graders completing high school as a percentage of the total, less those transferring to another district.

### Redmond High School Graduation Rate

Baseline ('09):	96%	Trend: ↑
Observed ('12):	93%	
Objective:	--	

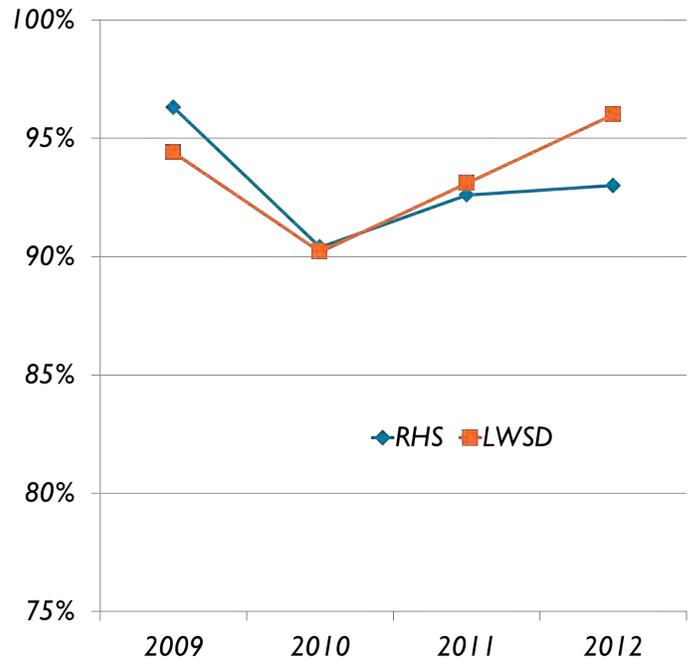
### Lake Washington School District Graduation Rate

Baseline ('09):	94%	Trend: ↑
Observed ('12):	96%	
Objective:	--	

The RHS graduation increased slightly to 93 percent in 2012. Graduation rates district wide are up for the second consecutive year to 96 percent.

Source: Lake Washington School District  
Data updated March 2013

## High School Graduation Rates



# Choices

Emphasize choices and equitable access in housing, transportation, stores and services



No apparent overall positive or negative trend.



PHOTO: Downtown Redmond's Tudor Manor

**Housing**

After slowing dramatically in 2009 and 2010, residential development activity increased somewhat in 2011 and 2012. The City issued permits for 81 new single-family homes during the year (including single-family attached homes). The median size decreased 99 square feet to 3,026 square feet. Counting single-family attached homes, the median size of a new single-family house was 2,569 square feet. The City issued permits for 34 affordable homes through Redmond's affordable housing regulations. The City also permitted 116 homes in innovative categories, including 96 "mini-suites" and 20 single-family attached homes.

GO Figure <i>Numbers at your fingertips</i>		
How Much/ Many	Of What?	Trend
0.70	Resident per employee (2011)	↔
116	Innovative and senior housing units permitted	↔
34	Affordable dwellings permitted	↔
\$150,000	Contribution to Housing Trust Fund (per year)	↔

Data for 2012 unless otherwise noted.

## Housing Affordability

City role: Significant

Three measures: number of dwellings constructed per year through inclusionary zoning, number of moderate- and low-income homes permitted between 2001 and 2022, and percentage of households that are cost-burdened or severely cost-burdened.

### Number of Dwellings Constructed through Inclusionary Zoning (cumulative)

Baseline ('05):	8	Trend: ↑
Observed ('12):	247	
Objective:	--	

Redmond's inclusionary program provides for homes affordable to those earning up to 80 percent of the countywide median income in new developments of ten homes or more. The program is implemented on a neighborhood-by-neighborhood basis and is currently effective in: Bear Creek, Downtown, Willows/Rose Hill, Grass Lawn, Education Hill, Overlake, and North Redmond. The City issued permits for 34 affordable homes through inclusionary zoning requirements in 2012.

### Number of Moderate and Low-Income Homes Permitted from 2001-2022 (cumulative)

Baseline ('08):	811	Trend: ↑
Observed ('12):	871	
Objective:	--	

In 2012, 34 new homes affordable to moderate- or low-income individuals or families were permitted in Redmond. All of these were permitted as part of Redmond's inclusionary zoning regulations (see above). This indicator measures three sources of affordable housing: the private market, inclusionary zoning regulations, and the Housing Trust Fund. Redmond obtains this data from A Regional Coalition for Housing (ARCH).

## Percentage of Households that are Cost-Burdened or Severely Cost-Burdened (2010)

	Cost-Burdened	Severely Cost-Burdened
Owners	28%	10%
Renters	30%	17%
Overall	29%	13%

Households that pay 30 percent of their incomes toward housing are considered cost-burdened. Households paying 50 percent of income towards housing are considered severely cost burdened. The percentage of cost-burdened and severely cost-burdened households fell slightly in 2011 as compared to 2010.

Source: Planning Department, A Regional Coalition for Housing, American Community Survey; data updated January 2013

## Housing Choice

City role: Indirect

Three measures: number of single-family homes permitted by unit size; total number of housing units; number of housing units permitted that are cottages, accessory dwellings, size-limited, senior, mixed-use, or as otherwise allowed through the Innovative Housing Ordinance.

### Single-Family Homes less than 2,500 square feet

Baseline ('05):	27%	Trend: 
Observed ('12):	18%	
Objective:	--	

### Total Housing Units

Baseline ('00):	20,248	Trend: 
Observed ('12):	24,770	
Objective ('30):	36,500	

### Housing Units Permitted in Innovative Categories

Baseline ('03):	14	Trend: 
Observed ('12):	116	
Objective:	--	

The median new single-family home in Redmond measured 3,026 square feet in 2012, a decrease of 99 square feet from 2011. However, if duplexes, triplexes, and fourplexes (single-family attached housing types) are included, then the median single-family home size decreases to 2,569 square feet. Furthermore, with single-family attached housing types included, the highest number of permits issued shifts from those for homes of 3,500-3,999 square feet to those for homes of 1,500-1,999 square feet. The Redmond community values variety in home type and size. The City undertakes initiatives consistent with that goal, such as allowing cottage homes and attached single-family homes through the neighborhood planning process.

The City issued permits for 696 new homes in 2012, including single-family and multi-family, bringing the total number of net new housing units added since 2000 to 4,522.

There were 116 housing units permitted in innovative categories (cottages, size-limited homes, single-family attached housing, etc.) in 2012. Of these, 96 were "mini-suite" units in the Vision 5 development in Downtown and 20 were duplexes and fourplexes in Education Hill. Since 2003, 288 homes in innovative categories have been permitted.

Source: City of Redmond Planning Department  
Data updated January 2013

### Housing Trust Fund City role: Significant

Two measures: City's biennial contribution to the Housing Trust Fund, and number of units constructed on the Eastside with Housing Trust Fund dollars from Redmond.

#### Housing Trust Fund Contribution

Baseline ('03):	\$300,00	Trend: 
Observed ('12):	\$300,00	
Objective:	--	

The City of Redmond has contributed \$300,000 per biennium to the ARCH Housing Trust Fund each biennium since 2003-04 (except 2007-08). Redmond's funds are pooled with other Eastside cities' funds, and then leveraged with state, federal, and private funds to construct affordable homes on the Eastside.

#### Homes Created with Redmond HTF Contributions (cumulative)

Baseline ('09):	570	Trend: 
Observed ('12):	570	
Objective:	--	

According to ARCH, as of fall 2009 there were over 570 affordable homes in Redmond funded with HTF dollars. Redmond has been contributing toward affordable housing on the Eastside since 1993. In total, Redmond and other Eastside cities have contributed over \$37 million to the HTF, resulting in 2,725 new housing units on the Eastside.

Source: City of Redmond Planning Department, A Regional Coalition for Housing (ARCH)  
Data updated January 2013

### Ratio of Residents to Employees City role: Significant

Ratio of number of residents to employees.

Baseline ('10):	0.70	Trend: 
Observed ('11):	0.70	
Objective:	--	

The resident-to-employee ratio for 2010 is 0.70. Achieving a better balance indicates that more people may live closer to work and as a result are able to reduce commuting needs and participate more in their community. A ratio of 1.0 would indicate that the number of people who live in Redmond and the number that work in Redmond are equal. The total number of residents includes those who do not work for pay, such as children, retirees, and others. Redmond's Comprehensive Plan contains policies supportive of providing a variety of housing types to increase the resident-employee ratio.

Data sources: Puget Sound Regional Council, Washington State Office of Financial Management  
Data updated January 2013

# Centers

Centers: Support vibrant concentrations of retail, office, service, residential, and recreational activity in Downtown and Overlake



No apparent overall positive or negative trend.

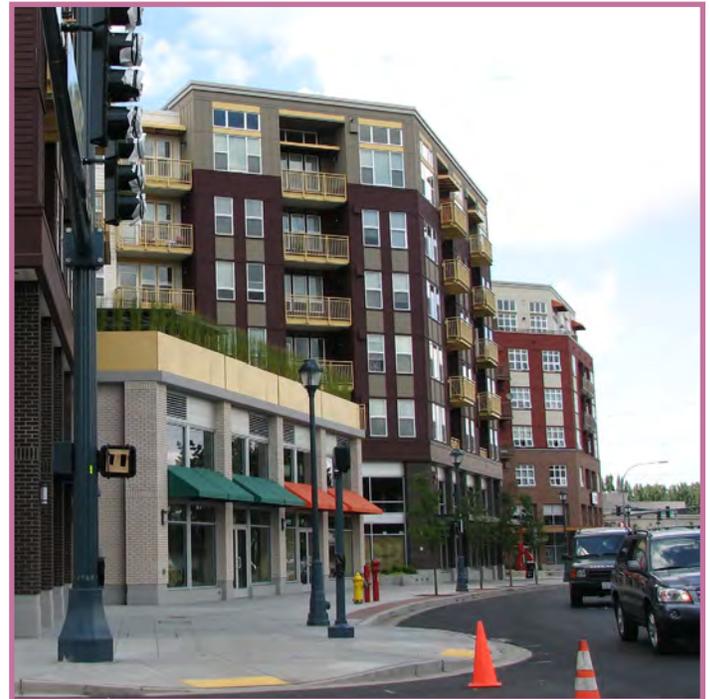


PHOTO: Red 60 apartments and retail on Cleveland Street

### Downtown and Overlake Vitality

Residential permit activity increased dramatically in Downtown in 2012: 568 new residences were permitted. Few permits were issued for new commercial space in the urban centers. Employment in Redmond's urban centers accounts for about 47 percent of total citywide employment. The decrease from 2010 is attributable entirely to changes in how Microsoft reports employment data, so figures from 2011 are not comparable to prior years. In 2011 the City invested \$9 million in the urban centers – about 86 percent of what was expected based on budget documents. Thirteen of sixteen urban centers initiatives planned for the 2011-12 budget cycle are complete.

### GO Figure

*Numbers at your fingertips*

How Much/ Many	Of What?	Trend
10,661	Estimated jobs in Downtown Redmond (2011)	n/a
26,215	Estimated jobs in Overlake Urban Center (2011)	n/a

Data for 2012 unless otherwise noted.

## Centers Employment

City role: Indirect

Number of jobs located in Redmond's Downtown and Overlake urban centers.

### Downtown

Baseline ('11):	10,661	Trend: n/a
Observed ('11):	10,661	
Objective: --	--	

### Overlake

Baseline ('11):	26,215	Trend: n/a
Observed ('11):	26,215	
Objective: --	--	

In 2010 Microsoft Corporation changed the way that it reports the location of employees in the central Puget Sound region. Microsoft also made a change in 2011 that specifically impacts employment counts in the Overlake urban center. Therefore, employment estimates prior to 2011 are not comparable to estimates from 2011 forward. Thus, the baseline year has been reset to 2011.

Downtown employment increased by over 20 percent in 2011 as compared to 2010. Overlake neighborhood (larger area than the urban center) employment increased about nine percent over the same period to 47,924 jobs.

Employment in Redmond's urban centers accounts for 47 percent of total citywide employment.

Source: Planning Department; updated February 2013

## Centers Investment

City role: Indirect

Two measures: ratio of dollars expended on CIP projects in urban centers to expected costs per adopted budget documents, and percentage of urban center initiatives identified in two-year budget that are complete.

### Capital Investments (% of budgeted)

Baseline ('07):	67%	Trend: ↑
Observed ('12):	86%	
Objective: --	--	

In 2012 the City budgeted approximately \$10.6 million toward capital improvements in Downtown and Overlake. Of that amount, \$9 million was expended by year's end.

### Centers Initiatives Completed (% of total)

Baseline ('09):	56%	Trend: ↔
Observed ('12):	81%	
Objective ('12):	80%	

There are 16 identified urban centers initiatives, ranging from light rail station area planning to Downtown parking management. Of these initiatives, 13 are complete.

Source: Public Works Department, Planning Department; updated February 2013

## Proportion of Growth Located in Centers

City role: Significant

Ratio of proportion of dwellings and commercial floor area permitted in centers to amount expected given growth allocation forecasts.

### Residential

Baseline ('10):	1.0	Trend: 
Observed ('12):	1.0	
Objective:	1.0	

Downtown saw 568 new residences permitted in 2012, a large increase over 2011, and the largest amount since 2008. No new residences were permitted in 2012 in the Overlake urban center. The City expects to accommodate about 8,800 new homes in the Downtown and Overlake urban centers between 2010 and 2030; about 12,500 are expected to be accommodated over the same period citywide.

### Commercial

Baseline ('10):	1.0	Trend: 
Observed ('10):	1.0	
Objective:	1.0	

During 2012 Redmond issued permits for about 258,000 square feet of new commercial space, about 12 percent or about 31,000 square feet is in the Downtown urban center; no new commercial space was permitted in the Overlake urban center. Redmond remains on target to accommodate 11.2 million square feet of commercial floor area between 2010 and 2030.

Source: Planning Department; updated February 2013

# Commerce

Commerce: Maintain a strong and diverse economy and provide a business climate that retains and attracts locally owned companies as well as internationally recognized corporations



No apparent overall positive or negative trend.

### Businesses and Commercial Property

There are 5,635 businesses licensed to operate in Redmond – a new high for the tenth consecutive year. Of those, 873 are newly licensed businesses while 1,458 Redmond businesses have held a Redmond business license for at least seven years.

### Population and Employment

Redmond's population grew to 55,360 in 2012; there were 78,893 jobs in Redmond in 2011 (latest available). Figures for years before 2010 are not comparable to figures for 2010 and forward because of changes in the way that Microsoft Corporation reports the location of its employees.

### Income and Poverty

Redmond median household income declined slightly to \$94,787 (inflation adjusted). Child poverty declined from to 6.1 percent in the Lake Washington School District (2011).

## GO Figure Numbers at your fingertips

How Much/ Many	Of What?	Trend
873	New business licensed	↔
78,893	Jobs in Redmond (2011)	n/a
\$35.2 million	Sales and property tax receipts	↔
\$94,787 (2012 dollars)	Estimated Redmond median household income (2009-11)	↔
6.1%	LWSD students living in poverty (2011)	↔

Data for 2012 unless otherwise noted.

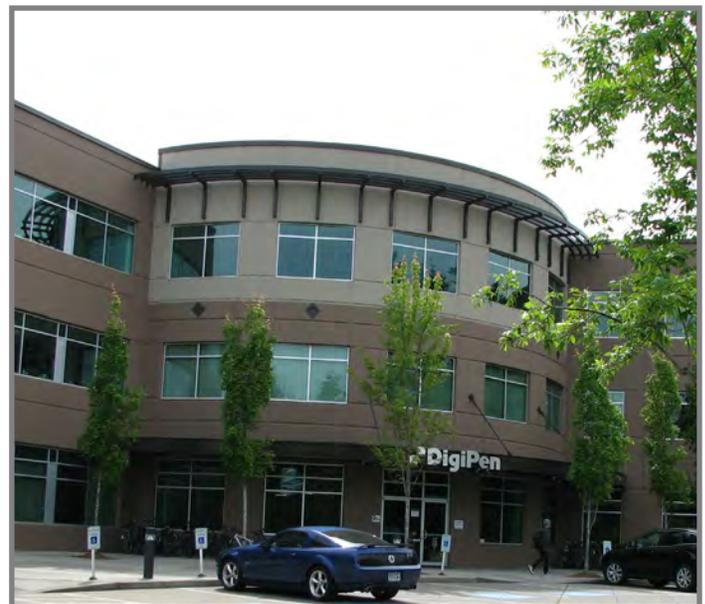


PHOTO: DigiPen Institute of Technology

## Income and Poverty

City role: Indirect

Three measures: Redmond median household income, percentage of children living in impoverished households in the Lake Washington School District, and sales and property tax receipts in Redmond.

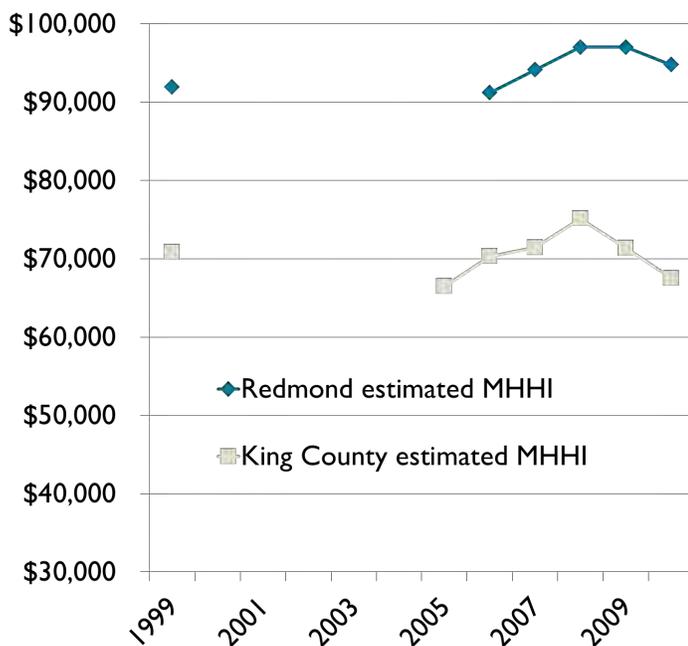
### Redmond Median Household Income

Baseline ('06):	\$89,341	Trend: ↔
Observed ('10):	\$94,787	
Objective:	--	

Inflation-adjusted; 2012 dollars.

The inflation rate was about 2.1 percent in 2012. Inflation-adjusted household income declined slightly during the 2009-11 survey period as compared to the 2008-10 survey period.

### Median Household Income



Inflation-adjusted; 2012 dollars

### Sales and Property Tax Receipts

Baseline ('01):	\$32.2 million	Trend: ↔
Observed ('12):	\$35.2 million	
Objective:	--	

Inflation-adjusted; 2012 dollars.

Total sales and property tax receipts in Redmond have ranged between \$31.0 million and \$35.2 million since 2001, adjusted for inflation. Sales tax receipts and property tax receipts were each basically flat in 2012 compared to 2011, adjusting for inflation. Sales tax receipt figures exclude one-time positive adjustments resulting from state audits in 2007 and 2011.

### Lake Washington School District Child Poverty

Baseline ('95):	5.5%	Trend: ↔
Observed ('11):	6.1%	
Objective:	--	

Child poverty in the Lake Washington School District declined from 6.6 percent to 6.1 percent in 2011.

Source: U.S. Census Bureau  
Updated January 2013

## Licensed Businesses

City role: Indirect

Two measures: number of businesses licensed in Redmond, and number of Redmond businesses holding a Redmond business license for at least seven years.

### Number of Licensed Businesses

Baseline ('97):	4,145	Trend: ↑
Observed ('12):	5,635	
Objective: --	--	

In 2012 Redmond licensed 873 new businesses. Overall, 5,635 businesses are licensed to operate in Redmond. The number of business licenses has increased every year since 2002.

The term “new” business includes businesses that were previously operating but were unlicensed and those that underwent a change of ownership. The City also licenses firms that operate in Redmond but are not physically located in Redmond, such as contractors.

### Number of Redmond Businesses with License for Seven Years

Baseline ('09):	1,384	Trend: ↑
Observed ('12):	1,458	
Objective: --	--	

The number of Redmond businesses holding a business license for at least seven years has increased every year since 2009 when the City began to track this statistic.

Source: Redmond Business License Data  
Updated May 2013

## Population and Employment

City role: Indirect

Number of residents and number of jobs in Redmond.

### Population

Baseline ('90):	35,800	Trend: ↑
Observed ('12):	55,360	
Objective ('30):	78,000	

### Employment

Baseline ('10):	76,876	Trend: n/a
Observed ('11):	78,893	
Objective ('30):	119,000	

Redmond's population grew by an estimated 210 people in 2012, the smallest increase since 2001.

In 2010 Microsoft Corporation changed the way that it reports the location of its employees. For that reason, employment figures for years before 2010 are not comparable to figures for 2010 and forward. Thus, the baseline year has been reset to 2010. Microsoft also changed its reporting procedures in 2011, but that change does not affect citywide figures.

Redmond plans to accommodate 78,000 residents and 119,000 jobs in 2030. The existing number of jobs is estimated by the Puget Sound Regional Council, and includes part-time jobs. The Washington State Office of Financial Management estimates residential population.

Source: Washington State Office of Financial Management, Puget Sound Regional Council.  
Updated January 2013

## Share of Regional Employment

City role: Significant

The percentage of jobs in the four-county region (King, Pierce, Snohomish, and Kitsap) located in Redmond.

Baseline ('10):	4.59%	Trend: n/a
Observed ('11):	4.65%	
Objective ('30):	3.83%	

In 2010 Microsoft changed the way it reports the location of its employees in the central Puget Sound region. Thus, figures for years before 2010 are not comparable to figures for 2010 and forward. Therefore, the baseline year has been reset to 2010. Microsoft also changed its reporting procedures in 2011, but that change does not affect citywide figures.

Redmond plans to accommodate 119,000 total jobs by 2030. Given regional growth forecasts, those 119,000 jobs would represent 3.83 percent of the four-county (King, Pierce, Snohomish, and Kitsap) regional total in 2030. In 2011 Redmond accounted for 4.65 percent of the estimated regional employment total of about 1.75 million.

Source: Planning Department, Washington State Office of Financial Management.  
Updated January 2013

# Culture

Provide opportunities to live a healthy lifestyle, enjoy a variety of community gathering places and celebrate diverse cultural opportunities



No apparent overall positive or negative trend.

### Recreation and Arts

A total of 142,853 people participated in City recreation programs. There was a slight decline in participation across all age groups compared to 2011.

### Events

About 30,000 people took part in Redmond Lights, Derby Days, and Eggstravaganza combined in 2012 – about 4,600 more than in 2011.



PHOTO: Hartman Park field improvements

## GO Figure

*Numbers at your fingertips*

How Much/ Many	Of What?	Trend
42,275	Attendees of arts performances and exhibitions	n/a

Data for 2012 unless otherwise noted.

## Enrollment in Recreational and Cultural Programs

City role: Significant

Total enrolled in City recreational and cultural program by age group, and description of non-City recreational opportunities.

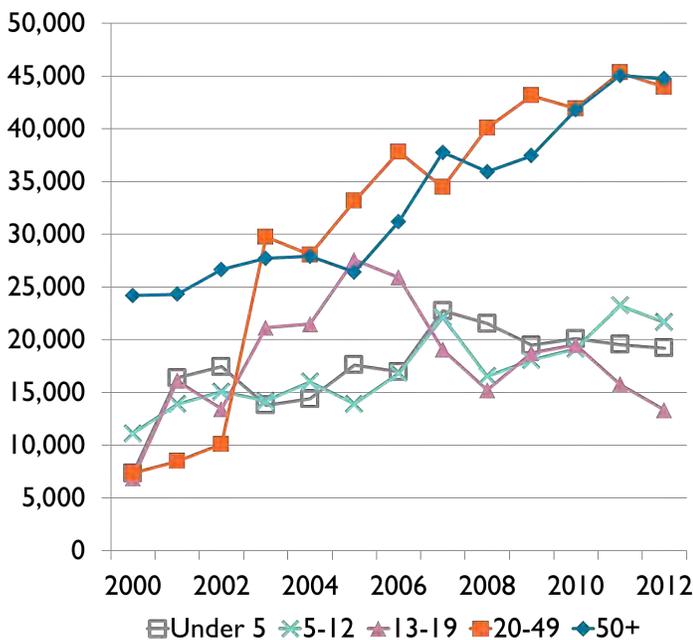
### Recreation Program Enrollment

Baseline ('00):	56,777
Observed ('12):	142,853
Objective:	--

Trend:  
↔

A total of 142,853 people participated in Redmond recreation programs in 2012. City-sponsored recreation programs include sports, fitness, adaptive recreation, outdoor, preschool, teen, and senior center programs. Participation decreased slightly across all age groups compared to 2011.

### Recreation Program Enrollment by Age Group



Source: Parks Department  
Updated January 2013

# Community

Cultivate a well-connected community, working together and with others in the region to implement a common vision for Redmond's sustainable future



No apparent overall positive or negative trend.

### Human Services

Human Services information is updated every two years. The following narrative is from the 2012 report. Every dollar the City of Redmond invests in human services is leveraged more than five times over by service providers. Over 90 percent of service providers meet contracted performance results.

### Electronic Media

Redmond.gov received 5.5 million page views for 2012. The large increase over 2011 reflects in part the additional available online services and content, as well as the popularity of interactive content like traffic cameras, maps, online feedback forms, and the staff directory. The City continues to engage the community through print, other electronic, and social media.

### Annexation

The City did not annex any land in 2012.

## GO Figure Numbers at your fingertips

How Much/ Many	Of What?	Trend
2	Matching grants awarded through Neighborhood Matching Grant program	↔
0	Potential annexation area annexed to Redmond	↔
5.5 million	Visits to <a href="http://www.redmond.gov">www.redmond.gov</a>	n/a

Data for 2012 unless otherwise noted.



PHOTO: Centennial Bonfire

## Community Engagement

City role: Significant

Two measures: percentage of residents reporting that they feel very connected or somewhat connected to the Redmond community; and number of participants in neighborhood planning meetings and events, such as committee meetings, open houses, and public forums.

### Community Connectedness

Baseline ('11):	61%	Trend: n/a
Observed ('11):	61%	
Objective:	--	

Redmond's biennial survey asked about community engagement for the first time in 2011. Sixty-one percent of respondents reported that they feel very connected or somewhat connected to the Redmond community.

### Participation in Neighborhood Planning

Baseline ('12):	9,449	Trend: n/a
Observed ('12):	9,449	
Objective:	--	

In 2012 the City broadened this measure to track in-person participation as well as other participation, such as through completing surveys or visiting neighborhood webpages. Therefore, the baseline year has been reset to 2012. In all, 9,449 connections were made in 2012. Kicking-off the Southeast Redmond plan update process resulted in connections at neighborhood picnics, open houses, and through the completion of questionnaires and a Neighborhood Walkabout activity. During 2012 residents and others also participated in the annual Neighborhood Network series and the annual Citizen Academy.

Source: Planning Department  
Updated April 2013

## Neighborhood Matching Grants

City role: Significant

Total grants and grant amounts awarded through the Neighborhood Matching Fund.

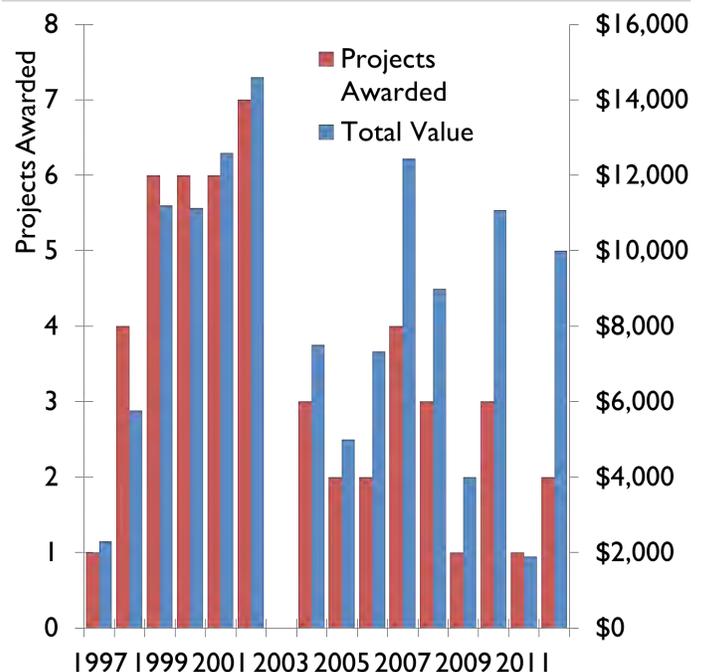
### NMF Projects

Baseline ('97):	1	Trend: ↔
Observed ('12):	2	
Objective:	--	

Through 2012 the average award to a Neighborhood Matching Fund project was \$2,467. In 2012 the City awarded two grants: one each to the Woodbridge and Stratford Village neighborhoods.

Neighbors can apply to the City for funds for neighborhood improvement projects. The City awards up to \$5,000 with a 1:1 match from the neighborhood, either in dollars or sweat equity.

## Neighborhood Matching Grant Program Activity



Source: Planning Department  
Updated January 2013

### Online Permits City role: Direct

Percentage of permits issued online as a percentage of permits available to be issued online.

Baseline ('04):	17%	Trend: ↔
Observed ('12):	72%	
Objective:	--	

The total number of permit applications was up in 2012, as was the number applied for in categories available online. The percentage accepted in online rose from 65 percent to 72 percent, the highest it has ever been.

In January 2013 the City transitioned to an electronic permitting application and tracking system. The new system allows community members to track permits online and applicants and staff to upload and review materials electronically. The online permit system saves Development Services Center customers a trip to City Hall, reducing time and monetary costs.

### Total Land Annexed City role: Significant

Acres of land annexed to the City and number of acres within Potential Annexation Area not yet annexed.

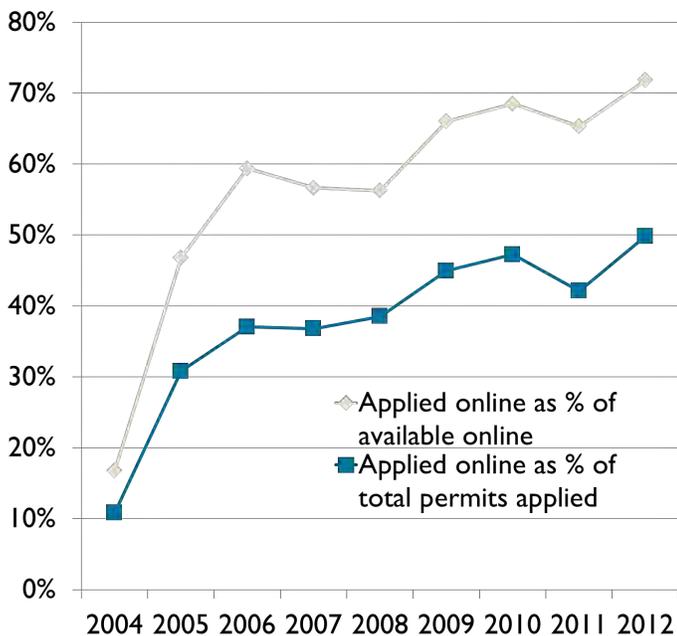
#### Acres Remaining in Potential Annexation Area

Baseline ('01):	992	Trend: ↔
Observed ('12):	579	
Objective:	--	

The City did not annex any additional land within Redmond's Potential Annexation Area in 2012.

Source: Planning Department  
Updated March 2013

### Online Permits



Source: Information Services, Planning Department  
Updated March 2013

## Website Views by Section

City role: Significant

Number of views of www.redmond.gov.

### Millions of Annual Views

Baseline ('11):	2.7	Trend: n/a
Observed ('12):	5.5	
Objective:	--	

Redmond.gov received 5.5 million page views for 2012. The large increase over 2011 reflects in part the additional available online services and content. This includes updated information regarding jobs, event calendars, parks and recreation opportunities, and land development services. Additionally, interactive content received high usage. While the well-liked Traffic Cameras page can inflate view numbers during winter weather events, other interactive content contributed to the high total page views as well, such as dynamic maps, online feedback forms, and the staff directory.

Source: Finance & Information Services Department  
Updated January 2013

# Implementation Actions 2012-2021

Implementation Action	Status	Short-term 2012-13	Medium-term 2014-16	Long-term 2017-21	Source	Indicator
<b>Conserve</b>						
Complete citywide Watershed Management Plan.	Underway	X			NE-73	Stream Health
Identify and prioritize stream and habitat projects that protect habitat value and improve the environment.	Class II streams complete; class III streams underway	X			NE-75	Stream Health
Complete regional stormwater facility plans for the Southeast Redmond and 76th St. basins.	Southeast Redmond complete; NE 76th St. underway	X			UT-37	Stream Health
Complete an initial report and geographic inventory on the City's green infrastructure assets.			X		LU-19	Stream Health
Consider changes to regulations in order to incentivize developments incorporating renewable energy.	Completed as part of Green Building/Green Infrastructure code update; other updates possible in future		X	X	UT-73	Environmentally Sensitive Urban Development
Develop a Climate Action Plan that includes greenhouse gas emission reduction targets for the City.	Underway	X	X		FW-10, FW-35, NE-124	
Develop an energy conservation awareness program.			X	X	UT-79	Environmentally Sensitive Urban Development
Address energy supply and demand as part of the development review process as a way of promoting an affordable, reliable, secure, and less carbon-intensive energy supply.	Planned for 2013	X	X		UT-59, UT-76	
Develop street standards that incorporate natural systems into the design of the streetscape.	Underway	X	X		UT-42	Stream Health
Consider using the STAR Community Index as a tool for planning and performance management related to sustainability.	Planned for 2013 and future years	X	X		NE-11	
To prepare for potential emergencies, work with state and county agencies to coordinate a Debris Management Plan so that materials can be recycled and disposed of properly.	On hold	X	X		UT-57	

Implementation Action	Status	Short-term 2012-13	Medium-term 2014-16	Long-term 2017-21	Source	Indicator
<b>Character</b>						
Update all functional plans to include components identified in the Capital Facilities Element.	Underway	X	X	X	CF-2	
Review and rewrite the Design Standards portion of the Redmond Zoning Code.	Planned to begin in 2014		X		CC-18	
Consider changes to development regulations or use of other strategies in order to encourage restoration and maintenance of historic properties.	Underway through historic preservation program; seeking grant funding	X	X		CC-40	
Consider qualifying the City to act as a Certified Local Government to increase opportunities for historic preservation grant funding.	Underway	X	X		CC-47	
Annex City parks in unincorporated King County, or execute an agreement with the County that allows the City to issue permits for City park development in unincorporated King County.	Under consideration	X	X	X	PR-28	Access to Parks and Trails
Review and consider updates to the City's parking regulations, including minimums and maximums, fee-in-lieu, car sharing, and bicycle sharing.	Underway	X	X		Code Rewrite Parking Lot	
Review and consider code changes related to how building height is measured. Consider using average existing grade for single-family development.	Planned for 2013	X			Code Rewrite Parking Lot	
Consider changes to Redmond's tree protection ordinance as it relates to cottonwood, alder, and other trees perceived to have lower value.	Complete	X			Code Rewrite Parking Lot	
Consider changes to how sound is measured in the Redmond codes.	Complete	X			Code Rewrite Parking Lot	
Consider merging the Bear Creek Design District and Gateway Design Districts into other existing zones or land-use categories to streamline the zoning code.	Planned for 2013	X			Code Rewrite Parking Lot	
Review code language for the R-1 zone to ensure that it does not refer to eliminating the zone.	Complete	X			Code Rewrite Parking Lot	

Implementation Action	Status	Short-term 2012-13	Medium-term 2014-16	Long-term 2017-21	Source	Indicator
<b>Choices</b>						
Adopt an initial Strategic Housing Plan to identify specific implementation strategies that address the City's housing needs, goals, and policies, especially as they regard vulnerable populations and periodically update the plan.	Initial plan adopted	X		X	HO-8	Housing Choice; Housing Affordability
Develop a program to help inform builders and employers about housing incentives.	Planned for 2013-14	X	X		HO-47	Housing Choice; Housing Affordability
Create a program to promote voluntary developer compliance with affordable housing goals.	Action to be reevaluated after all neighborhood plans are updated		X		HO-35	Housing Choice; Housing Affordability
Consider updates to City code and other regulations to create additional incentives for affordable housing.	Underway (e.g.TDRs for affordable housing)	X	X		HO-44	Housing Affordability
Identify surplus land appropriate for housing.	Land identified at 160th site in Downtown; ongoing as opportunities arise	X	X		HO-54	Land Capacity vs. Growth Planning Targets
Conduct a comprehensive evaluation every five years that measures the effectiveness of City housing policies and regulations in meeting the housing needs of persons who live and work in Redmond.	Underway: policies evaluated through Housing Strategy Plan, update to Housing Element, and current review of housing regulations	X		X	HO-7	Housing Choice; Housing Affordability
Evaluate the extent to which the multi-family housing stock is being converted to short-term (<30 days) housing.	Complete	X			HO-20	Housing Choice; Housing Affordability
Evaluate the City's updated Neighborhood Commercial policies and regulations on a biennial basis and as guided by policy and City Council.	Planned for 2013	X	X	X	LU-41	Access to Convenience Goods and Services; Licensed Businesses
Consider additional use flexibility in the Redmond Zoning Code by more broadly applying performance zoning techniques.				X	Code Rewrite Parking Lot	Access to Convenience Goods and Services

Implementation Action	Status	Short-term 2012-13	Medium-term 2014-16	Long-term 2017-21	Source	Indicator
<b>Centers</b>						
Develop plans for light rail station areas, focusing on funded portions of the light rail line.	Underway	X	X	X	UC-13	Centers Investment
Complete a communication and marketing strategy for attracting investment to Overlake.	Underway	X	X		UC-8	Proportion of Growth in Centers; Centers Employment
Consider expanding the Overlake urban center to the west of SR-520.	Under consideration	X	X		LU-48	Proportion of Growth in Centers; Centers Employment
<b>Commerce</b>						
Implement elements of the Economic Development Strategic Plan Action Plan.	Underway	X	X	X	EV-20	Population and Employment; Share of Regional Employment; Licensed Businesses; Income and Poverty
Update development regulations to allow agricultural related facilities such as small winery operations in low-density zones.			X		CC-4, LU-65	Licensed Businesses
Prepare information on public sector financing for area businesses.			X		EV-21	Population and Employment; Share of Regional Employment; Licensed Businesses; Income and Poverty
Review and consider code changes related to requirements for off-street site improvements, including consideration of neighborhood-wide or citywide approaches to improvements such as utility undergrounding.	Phase I complete; phase 2 planned for 2013-14	X	X		Code Rewrite Parking Lot	
Incorporate public review of the design manuals that will accompany the new Redmond Zoning Code.			X		Code Rewrite Parking Lot	
Consider consolidating residential density bonus provisions in the Redmond Zoning Code.	Planned for 2013	X			Code Rewrite Parking Lot	

Implementation Action	Status	Short-term 2012-13	Medium-term 2014-16	Long-term 2017-21	Source	Indicator
<b>Culture</b>						
Develop a community garden web page with instructions on how residents can start and manage a community garden (this would include recommendations for siting a garden on private property).	Partially complete	X			PR-19	Community Engagement
Prioritize locations for community gardens within the park system.	Complete	X			PR-19	
Identify existing and potential community gathering places and develop strategies for enhancing their sense of "place."	Underway through Neighborhood Network, neighborhood planning, and Budgeting by Priorities processes	X	X	X	CC-5-6	
<b>Connections</b>						
Develop design standards for the Redmond Central Connector right-of-way.	Not needed because Central Connector to be built to 2016 vision in first phase				DT-7	
Complete projects identified in the TMP Three-year Priority Action Plan (see Mobility Report Card for details).	New Action Plan to be part of updated TMP later in 2013	X	X		TMP	
Develop a methodology to measure local and regional transit service compared to Redmond's access, circulation and mobility needs, within Redmond, the Eastside and region. The methodology will be understandable and actionable, and will help identify strategies to meet these needs.	Underway	X			TR-8-9	
Design superior pedestrian, bicycle, and transit connections between the Redmond Transit Center and the Downtown East Link Light Rail Station.				X	TR-10	

Implementation Action	Status	Short-term 2012-13	Medium-term 2014-16	Long-term 2017-21	Source	Indicator
<b>Community</b>						
Prepare a demographics report in conjunction with major Comprehensive Plan updates in order to understand changes in the community as they relate to Comprehensive Plan implementation and updates.	Underway	X		X	PI-15	
Complete all annexations north of NE 124th Street within the City's Potential Annexation Area.	Conducting outreach		X	X	A-8	Annexation
Complete all annexations south of NE 124th Street within the City's Potential Annexation Area.	Conducting outreach	X	X		A-12	Annexation
Adopt and maintain a Capital Investment Strategic Plan. Update the plan every two years.	Adopted in 2011; update scheduled for 2013	X	X	X	CF-7	
Participate in countywide planning efforts to complete the Ten Year Plan to End Homelessness.	Underway	X	X	X	HS-3, HO-22	
Review disaster preparedness plans and incorporate or strengthen the principles of prevention, coordination, and resiliency.		X	X		NE-15, TR-38	
Incorporate consideration of physical health and well-being into the design process and operating procedures of public facilities and services.	Completed in part through HEAL grant and follow-up actions; ongoing through park design processes	X	X		LU-18	
Consider changes to the 500-foot notice radius for Innovative Housing projects and potentially for all projects requiring notice.	Innovative Housing ordinance set to expire in 2013; review of notice distance for project planned for 2013	X			Code Rewrite Parking Lot	